

**Appendix 2 - Strategic and Corporate Services Directorate MTFP**

Heading	Description	Finance & Procurement	Engagement, Organisation Design &	Governance & Law	Infrastructure	Business Development & Intelligence	Strategy, Policy, Relationships and Corporate	Business Services Centre	Directorate Management & Support for	TOTAL Strategic & Corporate Services
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>2015-16 Base</b>	Approved budget by County Council on 12 February 2015	10,219.5	15,727.1	1,927.1	38,167.9	1,272.2	1,624.9	0.0	-2,194.5	<b>66,744.2</b>
<b>Base Adjustments (internal)</b>	Approved changes to budgets which have nil overall affect on net budget requirement	2,251.6	64.7	89.6	1,011.0	86.2	507.8	0.0	-183.1	3,827.8
<b>Revised 2015-16 Base</b>		<b>12,471.1</b>	<b>15,791.8</b>	<b>2,016.7</b>	<b>39,178.9</b>	<b>1,358.4</b>	<b>2,132.7</b>	<b>0.0</b>	<b>-2,377.6</b>	<b>70,572.0</b>
<b>Additional Spending Pressures</b>										
<b>Budget Realignment</b>	<i>Necessary adjustments to reflect current and forecast activity levels from in-year monitoring reports</i>									
Other	Phasing adjustment to prior year savings	0.0	0.0	0.0	570.0	0.0	0.0	0.0	0.0	570.0
<b>Pay and Prices</b>										
<i>Inflation</i>										
Energy	Price increases on energy contracts as estimated by Commercial Services	0.0	0.0	0.0	162.4	0.0	0.0	0.0	0.0	162.4
Non specific price provision	Non specific provision for CPI inflation on other negotiated contracts without indexation clauses	0.0	0.0	0.0	91.2	0.0	0.0	0.0	0.0	91.2
<b>Service Strategies &amp; Improvements</b>										
Property LATCo	Cost to Property LATCo of full recharge of corporate support services (offset by additional income to central corporate support services as below)	0.0	0.0	0.0	660.9	0.0	0.0	0.0	0.0	660.9
Contact Centre and Digital Web Platform	Investment in new contact centre & digital web platform contract	0.0	1,877.5	0.0	0.0	0.0	0.0	0.0	0.0	1,877.5
Other	Other minor service improvements	0.0	0.0	50.0	0.0	0.0	0.0	0.0	0.0	50.0
	<b>Total Additional Spending Demands</b>	<b>0.0</b>	<b>1,877.5</b>	<b>50.0</b>	<b>1,484.5</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>3,412.0</b>
<b>Savings and Income</b>										
<b>Transformation Savings</b>										
Property LATCo	Dividend from and implementation of Property Local Authority Trading Company model	0.0	0.0	0.0	-673.6	0.0	0.0	0.0	0.0	-673.6
<b>Income</b>										
Trading	Increased income from traded services with schools, academies, other local authorities and public bodies	0.0	-100.0	0.0	0.0	0.0	0.0	0.0	0.0	-100.0
Corporate Support Services	Income from full recharge of corporate support service costs to Property LATCo (offset by pressure to Property LATCo above)	-70.6	-134.5	0.0	-401.5	0.0	-51.6	0.0	-2.7	-660.9

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<b>Efficiency Savings</b>										
<u>Staffing</u>										
Staff restructures	Service re-design, integration of services and more efficient ways of working resulting in a reduction of staff costs that equates to the equivalent of approx. 150 fte. The delivery of these savings will be with appropriate stakeholder engagement and detailed consultations	-301.0	-753.0	0.0	-417.0	-59.0	-85.0	0.0	0.0	-1,615.0
<u>Property</u>										
Established Programmes	Existing savings plans arising from asset rationalisation, facilities management and utility contracts	0.0	0.0	0.0	-1,444.0	0.0	0.0	0.0	0.0	-1,444.0
<u>Contracts &amp; Procurement</u>										
Infrastructure	Reduction in ICT spend on third party contracts and equipment	0.0	0.0	0.0	-1,410.0	0.0	0.0	0.0	0.0	-1,410.0
<u>Other</u>										
Payments to Districts	Saving from reducing payments to Districts from proceeds of second homes Council Tax discounts	-375.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	-375.0
Other	Other minor efficiency savings	-43.0	-26.0	-50.0	-202.4	0.0	0.0	0.0	0.0	-321.4
<b>Policy Savings</b>										
Member Grants	Reduce Member Grants by 20%	0.0	-420.0	0.0	0.0	0.0	0.0	0.0	0.0	-420.0
Other	Other minor policy savings	0.0	0.0	-35.0	0.0	0.0	0.0	0.0	0.0	-35.0
<b>Total savings and Income</b>		<b>-789.6</b>	<b>-1,433.5</b>	<b>-85.0</b>	<b>-4,548.5</b>	<b>-59.0</b>	<b>-136.6</b>	<b>0.0</b>	<b>-2.7</b>	<b>-7,054.9</b>
<b>Proposed Budget</b>		<b>11,681.5</b>	<b>16,235.8</b>	<b>1,981.7</b>	<b>36,114.9</b>	<b>1,299.4</b>	<b>1,996.1</b>	<b>0.0</b>	<b>-2,380.3</b>	<b>66,929.1</b>